

Massasoit Community College
Pro Forma Income Statements

Base Scope - Management of Cafes and Campus Catering

Management Fee basis

	FY19		FY20		FY21	
	Sept. 2018 - June 2019		July 2019 - June 2020		July 2020 - June 2021	
	Brockton	Canton	Brockton	Canton	Brockton	Canton
Revenues						
Taxable Sales						
Non-Taxable Functions						
Over/Short						
Total Revenues	-	-	-	-	-	-
Cost of Goods Sold						
Food and Beverage Supplies	-	-	-	-	-	-
Payroll						
Direct Pay						
Hourly wage/non-exempt staff						
Salaries/management staff						
Other labor						
Total direct labor	-	-	-	-	-	-
Taxes & Benefits						
Hourly wage/non-exempt staff						
Management staff						
Total taxes and benefits	-	-	-	-	-	-
Total Payroll	-	-	-	-	-	-
Operating Expenses						
Armored car service						
Business dues/memberships						
Cleaning supplies						
Credit card and bank fees						
Equipment rental						
Flowers and decorations						
Freight						
Linens						
Marketing, promotions and sales						
Miscellaneous expenses						
Office supplies						
Paper/plastic supplies						
Printed materials						
Professional/outside party fees						
Recruiting						
Repairs and maintenance						
Small wares						
Special services						

Subscriptions						
MIS and Point-of-Sale System/Technology						
Telephone						
Training						
Uniforms and laundry						
Vehicle expense						
Waste removal/recycling/composting						
<i>Do not delete from above ; add others as necessary</i>						
Total Operating Expenses	-	-	-	-	-	-
Fixed Expenses						
Amortization of capital investment						
Contributions/in-kind donations <i>(if applicable)</i>						
Depreciation						
Insurance						
Management / service fee						
Taxes, licenses & fees						
<i>Add other expenses as needed</i>						
Total Fixed Expenses	-	-	-	-	-	-
Net Surplus / (Deficit)	-	-	-	-	-	-